

November 13, 2012

Los Angeles County Board of Supervisors

Gloria Molina

First District

Supervisor Zev Yaroslavsky, Chairman

Supervisor Gloria Molina

Supervisor Mark Ridley-Thomas

Supervisor Don Knabe

Supervisor Michael D. Antonovich

Zev Yaroslavsky Third District

Mark Ridley-Thomas

Don Knabe Fourth District

Fifth District

Second District

FROM:

Mitchell H. Katz, M.D.

Michael D. Antonovich

TO:

SUBJECT:

NOTIFICATION OF THE DEPARTMENT OF HEALTH SERVICES' USE OF DELEGATED AUTHORITY TO

REALLOCATE UNEXPENDED PUBLIC-PRIVATE
PARTNERSHIP PROGRAM FUNDS TO THE CLINIC

CAPACITY EXPANSION PROJECT CLINICS LOCATED IN SERVICE PLANNING AREA 2

This is to inform the Board of the Department of Health Services'

(Department) intent to exercise its delegated authority, as approved on

Mitchell H. Katz, M.D.

Hal F. Yee, Jr., M.D., Ph.D. Chief Medical Officer

Christina R. Ghaly, M.D. Deputy Director, Strategic Planning

313 N. Figueroa Street, Suite 912 Los Angeles, CA 90012

> Tel: (213) 240-8101 Fax: (213) 481-0503

www.dhs.lacounty.gov

To ensure access to high-quality, patient-centered, cost-effective health care to Los Angeles County residents through direct services at DHS facilities and through collaboration with community and university partners.

January 12, 2010 (Attachment I), which permits the Department to execute amendments to increase the maximum obligation in the amount of \$1 million for the contracts listed on Attachment II for SPA 2 service sites, for the period July 1, 2012 through December 31, 2012. For the current SPA 2 services, funding ends on December 31, 2012.

On February 3, 2009, the Board approved the recommendations by the Chief

On February 3, 2009, the Board approved the recommendations by the Chief Executive Office and the Department to implement the CCEP for the PPP Program. The related implementation plan included funding for capital projects/renovations, including equipment, and services that support the development of new and existing clinic sites in under equity SPAs 1, 3, 6, 7, and 8 to address the lack of infrastructure needed to expand capacity to new patients. This action included approval of a \$44.8 million allocation to clinics in the under equity SPAs. At that same time, the Board approved a motion by Supervisor Antonovich to also allocate \$2.7 million in Fiscal Year (FY) 2007-08 unspent PPP Program funds and further to utilize any unspent PPP Program funds from FYs 2008-09 and 2009-10 to maintain the current equity in SPA 2.

Through a review of the PPP Program expenditure data, the Department identified a total of \$2.509 million in FY 2009-10 year-end unexpended funds. On October 4, 2011 the Board approved the Supplemental Budget Resolution that included \$509,281 of these funds to be allocated to CCEP SPA 2 service sites. The remaining \$2 million is included in the Department's FY 2012-13 Supplemental Budget Resolution approved on October 2, 2012. Of the remaining \$2 million, your Board was advised on June 18, 2012 that the Department allocated \$1 million as it was anticipated that SPA 2 clinics would not spend more than \$1 million in six months. At this time, the Department intends to allocate the remaining \$1 million.



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Each Supervisor, November 13, 2012 Page 2

The Department conducted its analysis and has made the determination that SPA 2 continues to remain under equity and therefore will distribute the remaining \$1 million of the unspent PPP funds as identified in Attachment II. These funds were distributed proportionately in accordance with the Board approved Allocation Methodology considering the SPA 2 provider's: 1) capacity; 2) unmet need in SPA 2; and 3) location of facilities providing services in SPA 2.

If you have any questions please let me know or your staff may contact Dr. Alexander Li at (213) 240-8344.

MHK:ja

Attachments (2)

c: Chief Executive Office County Counsel Executive Office, Board of Supervisors

BOARD OF SUPERVISORS

COUNTY OF LOS ANGELES

SACHLA, HAMAL

EXECUTIVE OFFICER

JAN 12 2010



Los Angeles County Board of Supervisors

> Gloria Molina Frat District

January 12, 2010

Mark Ridley-Thomas Second District

> Zev Yaroslavsky Third District

> > Don Knabe Fount District

Michael D. Antonovich Fifth District The Honorable Board of Supervisors County of Los Angeles 383 Kenneth Hahn Hall of Administration 500 West Temple Street Los Angeles, California 90012

Fitth District

Dear Supervisors:

John F. Schunhoff, Ph.D.

Robert G. Splawn, M.D. Imerim Chief Medical Officer

313 N. Figueroa Street, Suite 912 Los Angeles, CA 90012

> Tel: (213) 240-8101 Fax: (213) 461-0503

www.phs_lacounty.cov

To improve health

through leadership,

service and education.

CLINIC CAPACITY EXPANSION FOR THE PUBLIC-PRIVATEPARTNERSHIP PROGRAM

(ALL SUPERVISORIAL DISTRICTS) (3 VOTES)

SUBJECT

Request approval of Fiscal Year 2009-10 Budget Adjustment, and agreements to expand clinic capacity for the Public-Private-Partnership (PPP) program with qualified providers.

IT IS RECOMMENDED THAT YOUR BOARD:

- 1. Approve the attached Fiscal Year (FY) 2009-10 Budget Adjustment (BA) (Attachment I) for the Department of Health Services (Department or DHS) to reallocate funding from Provisional Financing Uses (PFU) budget unit in the amount of \$15.57 million, which includes \$1.35 million from FY 2007-08 unspent Public-Private-Partnership (PPP) funds to the Department's budget.
- 2. Delegate the authority to the Interim Director of Health Services (Director), or his designee, to execute agreements with new and existing PPP provider agencies listed in Exhibit I, for the period January 1, 2010 through December 31, 2012, effective upon execution, to expand clinic capacity for the PPP Program to new and existing sites, subject to the prior approval of each agreement by County Counsel (Counsel) and the Chief Executive Office (CEO), at a cost not to exceed \$46 million consisting of \$43.3 million for the period January 1, 2010 through December 31, 2012 and \$2.7 million for SPA 2 agencies for the period January 1, 2010 through December 31, 2010.



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- 3. Delegate authority to the Director, or his designee, to execute amendments to extend the term of any of the aforementioned agreements for an additional period, not to exceed six months at no additional cost, as needed, to accommodate unforeseen delays in an agency's construction process or project implementation, subject to prior review and approval by the CEO and Counsel.
- 4. Delegate authority to the Director, or his designee, to execute amendments to adjust or reallocate infrastructure funding from agencies and/or projects identified in Exhibit I to other qualified projects as needed, should the Department determine the agencies and/or projects are failing to proceed with the proposed projects as stated, subject to prior review and approval by the CEO and Counsel and notification to your Board.
- 5. Delegate authority to the Director, or his designee, to execute amendments to increase or decrease service funding for primary and/or specialty care, up to 100 percent of the maximum obligation for each agency agreement and reallocate unused funds between sites and/or agencies should the Department determine such adjustment and/or reallocation will result in better utilization of funds and increase access to services for PPP patients, subject to prior review and approval by the CEO and Counsel.
- 6. Delegate authority to the Director, or his designee, to execute amendments as needed. to "roll forward" from year to year, within each individual contract budget, funds that are unexpended for primary or specialty care services to permit expenditure within those service categories in the next contract year, beginning with FY 2009-10 through FY 2010-11, subject to prior review and approval by the CEO and Counsel;
- 7. Delegate authority to the Director, or his designee, to execute amendments to "roll forward" any funds unexpended within the PPP Program for expenditure among Clinic Capacity Expansion Program (CCEP) contractors in Service Planning Area 2 to address equity issues, subject to prior review and approval by the CEO and Counsel.
- 8. Delegate authority to the Director, or his designee, to execute amendments to revise or add any regulatory or program requirements, subject to prior review and approval by the CEO and Counsel.

The Honorable Board of Supervisors 1/12/2010 Page 3

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

On February 3, 2009, your Board approved the recommendations by the CEO and the Department to implement the CCEP for the PPP Program. The related implementation plan includes funding of capital projects/renovations, including equipment, and services that will support the development of new and existing clinic sites in under equity SPAs to address the current lack of infrastructure needed to expand capacity to new patients.

Approval of the first recommendation will allow DHS to reallocate funding in the amount of \$15.57 million from the PFU budget unit, previously approved by your Board for this purpose, which includes \$1.35 million from FY 2007-08 unspent PPP funds in order to implement the CCEP under DHS' Office of Ambulatory Care PPP Program and \$.5 million for the Encounter Summary Sheet (ESS) project. The Department will be returning to your Board at a later date with contract recommendations for the ESS project.

Approval of the second recommendation will allow the Director to execute agreements with the agencies listed in Exhibit I, consistent with your Board's approval of the recommendations by the CEO on February 3, 2009, to expand clinic capacity by adding new providers, establishing new sites and expanding existing sites to increase the number of patients serviced under the PPP Program for a one-time, three year funding period.

Approval of the third recommendation will allow the Director to extend individual agreements with any provider agency to accommodate unforeseen delays in the construction process, project implementation, third party funding delays, etc.

Approval of the fourth recommendation will allow the Director to shift infrastructure funds from one agency and/or project to another qualified project(s), where necessary, should any unforeseen event occur where an agency or project cannot, for whatever reason, complete the project as contracted and approved by the Department. This will enable the Department to ensure that funds will be utilized to expand access and not remain encumbered in a project which cannot proceed for any reason.

Approval of the fifth recommendation will allow the Director to assess the service effectiveness of the expansion program at the end of the second year of the program, and reallocate underutilized primary and specialty care service funds to other agencies which have exceeded operational goals and have the capacity to service additional PPP patients.

Approval of the sixth recommendation will allow the Director to roll forward funds in the expansion program to permit individual contractors to maximize their funds for the provision of primary and specialty care.

Approval of the seventh recommendation will allow the Director to roll forward funds within the Public Private Partnership program to maintain SPA 2 equity, if necessary, pursuant to the Board's previously approved Allocation Methodology.

Approval of the eighth recommendation will allow the Director to implement any regulatory or programmatic changes, as necessary.

The Honorable Board of Supervisors 1/12/2010 Page 4

Implementation of Strategic Plan Goals

The recommended actions support Goal 1, Operational Effectiveness and Goal 4, Health and Mental Health, of the County's Strategic Plan.

FISCAL IMPACT/FINANCING

Expenditures under these agreements will vary from year to year based on the scope of each project and timeline as approved by the Department.

Approval of the attached FY 2009-10 Budget Adjustment to reallocate funding from the PFU budget unit in the amount of \$15.57 million to the Department's budget is being requested for these projects and services, and the ESS project. Subsequent year funding will be requested in future fiscal years. Expenditures over the term of the agreements in any given year will remain within the Department's budgeted appropriation for the program, not to exceed \$46 million over the three year funding term, plus applicable year-end unspent PPP funds to SPA 2 in order to address any issues of inequity.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

The agreement format, substantially similar to Exhibit II, has been approved as to form by County Counsel. The agreements contain your Board's required contract provisions including the recently implemented Default Property Tax Reduction Program.

The agreement with each agency will contain individualized scopes of work, project timelines and service measurements in accordance with the specific details of each project as listed in Exhibit I.

CONTRACTING PROCESS

On March 27, 2009, the Office of Ambulatory Care released a Request for Applications (RFA) for agencies seeking to provide primary care services, specialty care services and sought infrastructure funds to build new sites, expand existing sites or purchase equipment to provide services.

There were 47 applications received initially from new providers and existing PPP providers. DHS evaluated 45 applications for a total of 123 projects; 47 new sites and 76 existing sites. Two applications were determined non-responsive or late in Phase I. As set forth in the RFA, only projects which received a score of at least 70 percent in the Phase II evaluation could be considered for funding under the CCEP.

Applicants with projects which did not receive a passing score of 70 percent in Phase II were offered the opportunity to attend an informal debriefing regarding their score(s) and evaluator comments for each project which did not pass Phase II. DHS conducted 14 debriefings for agencies covering 34 projects. Six agencies appealed their Phase II results subsequent to the debriefings. All six appeals were evaluated and final determinations made by the Department; none proceeded to the funding negotiation stage.

The Department conducted 30 simultaneous negotiations for 81 projects with the results contained in the funding recommendations in Exhibit I.

The Honorable Board of Supervisors 1/12/2010 Page 5

IMPACT ON CURRENT SERVICES (OR PROJECTS)

Approval of the recommended actions will allow for an expansion of clinic capacity for the PPP program.

Respectfully submitted,

JOHN F. SCHUNHOFF, Ph.D. Interim Director

JFS:kkh

Enclosures

c: Chief Executive Officer
Acting County Counsel
Executive Officer, Board of Supervisors

PINK (1)

BA FORM 03/09

ROAKE OF SUPERVISORS OFFICIAL CORY

COUNTY OF LOS ANGEL	

REQUEST FOR APPROPRIATION ADJUSTMENT

DEPT'S. 110 NO.

DEPARTMENT OF HEALTH SERVICES

December 14, 2009

AUDITOR-CONTROLLER:

THE FOLLOWING APPROPRIATION ADJUSTMENT IS DEEMED NECESSARY BY THIS DEPARTMENT. PLEASE CONFIRM THE ACCOUNTING ENTRIES AND AVAILABLE BALANCES AND FORWARD TO THE CHIEF EXECUTIVE OFFICER FOR HIS RECOMMENDATION OR ACTION.

ADJUSTMENT REQUESTED AND REASONS THEREFOR

FY 2009-10

3 - VOTES

SOURCES

USES.

PFU - Health Services A01-CB-2000-13749-13763 Services & Supplies Decrease Appropriation

HS - Health Services Administration A01-HS-2000-20000 Services & Supplies

\$15,570,000

Increase Appropriation

\$15,570,000

SOURCES TOTAL: \$ 15,570,000

USES TOTAL: \$ 15,570,000

JUSTIFICATION

To transfer Appropriation from the Provisional Financing Uses to Health Services Administration for the Fiscal Year (FY) 2009-10 Public Private Partnership-Clinic Capacity Expansion Project (PPP-CCEP). On February 3, 2009, the Board approved the allocation of \$47,500,000 for PPP-CCEP, which includes the \$2,700,000 carryover from FY 2007-08 year-end unspent PPP Funds. The total FY 2009-10 expenditures are estimated at \$15,570,000, which includes \$1,350,000 from FY 07-08 unspent PPP funds and the balance of

Guerrero, Controller (DHS Controller's Div.)

BOARD OF SPERVISOR'S APPROVAL ANE DIE TE DE VISED

CHIA. HAMAI EXECUTIVE OFFICER

REFERRED TO THE CHIE.

ACTION

APPROVED AS REQUESTED

EXECUTIVE OFFICER FOR -

RECOMMENDATION

APPROVED AS REVISED

AUDITOR-CONTROLLER

CHIEF EXECUTIVE OFFICER

SEND 6 COPIES TO THE AUDITOR-CONTROLLER

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270,720		270,720	62,040	- Westernamen			62,040	229,736	62,604	58,656	108,476	153,408	23,688	72,192	57,528	880,122	42,300	188,000	208,116	441,706	54,708			54,708	628,672	194,016	54,144	111,108	249,100	20,304	TOTAL	12

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							A Character of the control	OS ANGELES CA 90037	5701 S. HOOVER STREET	ST. JOHN'S WELL CHILD AND FAMILY CENTER, INC.		FOS ANGELES, CA 500 H	4425 S. CENTRAL AVENUE	SOUTH CENTRAL FAMILY HEALTH CENTER		I CRRANCE, CA 90800	23430 HAWTHORNE BOULEVARD, STE. 210	OCCID DAT CAMPE CHARLES CONTES	STUDAY EASES Y WEAT THO ARE CENTER		VALENCIA CA 01355	25115 W AVENUE STANFORD, STE, A-104	SAMIJEI DIXON FAMILY HEALTH CENTERS, INC.	A MAIN COLORS AND THE	DARAMOI INT CA 90723	READ AL DADRA ROLLI EVARD. STE. B2	PACEED HEART FAMILY MEDICAL CLINIC, INC.	LOG ANGELES, CA SOLE	1300 N. VERMONT AVENUE, STE. 1002	QUEENSCARE FAMILY CLINICS		AGENCY	
- Livening	ST JOHN WASHINGTON HIGH SCHOOL	ST JOHN MANUAL ART	ST JOHN LA	ST JOHN HYDE PARK SCHOOL	EAST COMPTON FAMILY	DR. LOUIS-HOOVER	DR KENNETH	DOMINGUEZ HIGH SCHOOL	COMPTON	BUNCHE MIDDLE SCHOOL	THE PROPERTY OF THE PROPERTY O	- The state of the	- Andrews	SOOTH CENTONE	POCITU CENTUAL	- CANADAMAN - CANA	INGLEWOOD	SCI PARTON	CARSON HIGH SCHOOL	Discontinuo Discon		Internation (Application of the Control of the Cont	CANYON COUNTY	- Control of the Cont	Transmission - Transm		PARAMOUNT	TOWNS THE TOWN THE TO	THE PROPERTY OF THE PROPERTY O	מאטייטייטי	TACTOING	C P P P P P P P P P P P P P P P P P P P	
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	8	G	6	6	6	6	6	6	61	6			+	-	<u> </u>	<u> </u>	- -	8	œ				2				6		T	-	4	·····	8
750,120	53,298	48,880	96,820	69,560	89,864	45,120	173,712	76,422	96,444	0	95,222				95 222	410,592		178.788	231,804	27,166			27,166	23,124			23,124	180,480		, , , ,	180.480	PRIMARY	FY 20
0	0	0	0	0	0	0	0	0	0	0	0				0	0		0	0	24,816		The state of the s	24,816	0			0	0	***************************************		0	REMARING PPP FY 09/10 UNSPENT FUNDS	FY 2012-13 ALLOC,
750,120	53,298	48,880	96,820	69,560	89,864	45,120	173,712	76,422	96,444	0	95,222	- International Control			95,222	410,592		178,788	231,804	51,982		- Water Control of the Control of th	51,982	23,124			23,124	180,480			180.480	REVISED PRIMARY ALLOCATION	ATION - JULY
0	0	0	0	0	0	0	0	0	0	0	0				0	0		0	0	0			0	0		Manage of the second se	0	0			0	SPECIALTY ALLOCATION	1, 2012 THRO
0	0	0	0	0	0	0	0	0	0	0	0				0	0		0	0	0			0	0			0	0			0	REMARING PPP FY 09/10 UNSPENT FUNDS	LLOCATION - JULY 1, 2012 THROUGHT DECEMBER 31, 2012
0	0	0	0	0	0	0	0	0	0	0					0	8		0	0				0	٥			0	0			0	REVISED SPECIALTY	/BER 31, 20
750,120	53,298	48,880	96,820	69,560	89,864	45,120	173,712	76,422	96,444	0	95,222				95,222	410,592		178,788	231,804	51,982			51,982	23,124			23,124	180,480			180,480	TOTAL	72

		e E				<u>ب</u>		···			<u> </u>			, ,		· · · · · ·			<u>ب</u>				<u></u>	Ş			<u></u>	29			بيز	28. T	_			
ONG REACH CA 90810	2125 SANTA FE AVENUE	WESTSIDE NEIGHBORHOOD CLINIC		OS ANGELES, CA 90002	10300 COMPTON AVENUE	WATTS HEALTHCARE CORPORATION			N, HOLLYWOOD, CA 91605	6801 COLDWATER CANYON AVENUE	VALLEY COMMUNITY CLINIC		DACADENA DA 01114	ACO NI LAVO AVENSICE CEE 107	INDIA THE SECURCES CORROBATION	LOG MYGELEG, UN BUST	OS ANCEL ES CA GODA?		UNIVERSITY MUSLIM MEDICAL ASSOCIATION, INC					9790 ATI ANTIC AVENUE	THE CHILDREN'S CLINIC "SERVING CHILDREN AND THEIR FAMILIE CESAR CHAVEZ ELEMENTARY SCHOOL	IARZANA, CA 91330	13	CENTER, INC.		LOS ANGELES, CA 90062	AVENUE	T.H.E. CLINIC, INC.	4444mm		AGENCY	
A A A A A A A A A A A A A A A A A A A		LONG BEACH	ANALYSIS CONTRACTOR CO	WATTS - LOCKE HIGH SCHOOL	WATTS - JORDAN HIGH SCHOOL	WATTS - HLTH CNTR		THE PROPERTY OF THE PROPERTY O	wheelphing very vertically very very very very very very very ver	A CHARACTER A CHAR	HOLLYWOOD	HANNESS PARTY NAME OF THE PART	A STATE OF THE STA	PASADENA	MONROVIA	- management of the second of	With the state of	ANNANCE TANGATERIA CONTRACTOR CON	AMMU	######################################	S. MARK TAPER CHILDREN'S CLINIC	THE VASEK POLAK CHILDREN'S CLINIC	N L BEACH- HAMILTON MIDDLE SCHOOL	MULTI-SRV CTR	CESAR CHAVEZ ELEMENTARY SCHOOL	VARIANCE TO THE PROPERTY OF TH	AALCI AUTHER	WEST VALLEY	ANCASTER	AND THE PROPERTY OF THE PROPER	T.H.E. MOBILE	T.H.E.	manus de la companya		SITE NAME	
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		8		cn.	6	6					2			w	ω				6		63	8	8	8	8			2	_		6	, 0			SPA	
35,532		35,532	195,708	30,456	30,456	134,796	152,186			-	152,186	388,596		211,500	177,096	150,024			150,024	278,052	123,516	13,536	109,980	23,688	7,332	148,332		72,286	76,046	160,740	57,528	103,212		PRIMARY ALLOCATION		FY 20
0		0	6	0	0	0	139,026				139,026	0		0	0	0		-	0	0	0	0	0	0	0	66,082		66,082	0	0	U	0		REMAINING PPP FY 09/10 UNSPENT FUNDS		12-13 ALLOC
35,532		35,532	195,708	30,456	30,456	134,796	291,212				291,212	388,596	A CONTRACTOR OF THE CONTRACTOR	211,500	177,096	150,024			150,024	278,052	123,516	13,536	109,980	23,688	7,332	214,414		138,368	76,046	160,740	07,520	103,712	102 049	REVISED PRIMARY ALLOCATION		FY 2012-13 ALLOCATION - JULY 1, 2012 THROUGHT DECEMBER 31, 2012
0		0		0	0	0	21,353				21,353	0		0	0	0			0	O	0	0	0	0	0	0		0	0	Đ			0	SPECIALTY ALLOCATION		1, 2012 THRO
0			, 0	0	0	ì	8/9/61	40.678			19,678	0	WATER THE PARTY OF	0	0	o		- Constitution of the Cons	0	0	0	0	0	0	0	0		0	0	0		0	0	PPP FY 09/10 UNSPENT		UGHT DECEN
G	,				, e		41,037	44 024			41,031			0	0	0			0	0	0			0	0	-		0	0	0		0		REVISED		/IBER 31, 201
35,532	37 533	35,552	195,708	30,436	30,430	37,730	424,200	tre cre			332,243	388,595		211,500	177,096	150,024	- Leaveston - Leav		150,024	278,052	123,516	13,535	108,601	23,688	7,332	214,414		138,368	76,046	160,740		57.528	103.212	TOTAL		73

THE PARTY OF THE P	ANALYSIS OF THE PROPERTY OF TH						:			
		SUPV		FY 20	FY 2012-13 ALLOC	ATION - JULY	1, 2012 THRO	ALLOCATION - JULY 1, 2012 THROUGHT DECEMBER 31, 2012	ABER 31, 201	12
AGENCY	SHENANIC	DIST		PRIMARY	REMARMING PPP FY 09/10 UNSPERT FUNDS	REVISED SPECIALTY ALLOCATION	REMAINING SPECIALTY PPP #Y 09/10 ALLOCATION UNSPENT FUNDS	REMAINING PPP FY 09/10 UNSPENT FUNDS	REVISED TOTAL SPECIALTY SERVICES	TOTAL
II KINCTON COMMINITY CHNIC	MARY HENRY	2	8	23,688	0	23,688	0	0	0	23,688
TIONS IN AVAILABLE EVARD	WILMINGTON	4	8	75,012	0	75,012	0	0	0	75,012
AND MINISTON ON DOZA										
ILIMITAGE OF CO. SOLUT	- INTERNATION -			98,700	0	98,700	0	0	0	98,700